CITY OF RENO BOARD OR COMMISSION MEMBERSHIP APPLICATION

Please be advised that all information contained in this application is part of the City of Reno's public record and is, upon request, available for public review. These positions are limited, in most cases, to residents of the City of Reno. The City Council makes a conscientious effort to appoint persons who represent all of the various communities within the City of Reno. Please be advised that certain boards and commissions require filing of financial statements with the Secretary of State or have special requirements. Contact the City Clerk's office at 334-2030 with any questions.

Name: Harris Armstrong		
Name of Board or Commission	for which	you would like to apply:
City of Reno Planning Commission		
Home Address: Address: 2490 Eastshore Pl. H306		
	State: NV	Zip: 89509
Home Phone: 775.220.7844	~	E-mail: harrischarlesarmstrong@gmail.com
Business Phone: <u>775.220.7844</u>	State: NV	Zip: 89501 E-mail: harris.armstrong@estuarypower.com dress, phone number and e-mail address you
wish to use for your contact in Address: 2490 Eastshore Pl. H306	formation.	
	State: NV	Zip: 89509
		E-mail: harrischarlesarmstrong@gmail.com
How long have you been a resid	dent of the (City of Reno? 5 Years
Are you currently registered to	vote in the	City of Reno? Yes: X No:

Have you ever been convicted of a felony or violations?	misdemeanor other than minor traffic Yes: No: X
If yes, please list conviction dates and nature:	
Education or Training Relevant to the board or c Master of Business Administration; Bachelor of Arts Political	
Currently hold Director of Finance position with a Deve	eloper
Prior experience as commercial lender	
General familiarity with real estate/infrastructure under	writing, valuation, and development
Explain briefly why you would like to be appointed attach any additional information you wish: I believe my professional experience as a Finance Director for	or a Renewable Energy Developer
and prior experience as a commercial lender focused of	
infrastructure projects would add a valuable perspective	e to the planning commission.
I certify that, to the best of my knowledge, the info true. If the information provided is false or inco disqualification or removal. If appointed, I agr orientation session, if applicable, within six month failure to comply with this requirement will result or commission.	emplete, it shall be sufficient cause for ree to attend a board or commission hs of my appointment. I understand that
Signature:	Date: 10/28/2022

Please Return the Application To: City Clerks' Office, P.O. Box 7, Reno, NV 89504 Fax: 775-334-2432 e-mail: CityClerk@reno.gov

This document is part of the public record of the City of Reno and is available for public review.

WAIVER OF NOTICE REQUIRED UNDER NRS 241.033(1) TO ALLOW CITY COUNCIL TO CONSIDER CHARACTER, MISCONDUCT, OR COMPETENCE OF PERSON TO BE APPOINTED TO A BOARD, COMMISSION, OR OTHER PUBLIC BODY FOR THE CITY OF RENO

The City Council for the City of Reno will be considering on a future posted agenda your appointment to a board, commission or other public body for the City of Reno. Pursuant to NRS 241.033(1), in order to consider the professional competence of an applicant, notice need be provided to that person of the time and place of the meeting in compliance with such statutory provisions.

By signing below, it is confirmed that I have been provided notice of the meeting at which my appointment will be considered by City Council. Further, I knowingly and voluntarily am waiving my rights to all written notice requirements under NRS 241.033(1) pertaining to my qualifications, competence, and character to hold this appointment and consent to the evaluation of my character and competence by the Reno City Council in a public meeting.

Further, the undersigned acknowledges that he may at any time withdraw both this waiver and related application for appointment.

Dated this day of Octobe	<u>r, 20</u> 22
,	er Public Body to which the undersigned is seeking
City Council's consideration:	y of Reno Planning Commission
	(Board/Commission/Public Body)
Signature of Applicant:	Canton
By: Harris Armstrong	
-	(Printed Name of Applicant)

Harris C. Armstrong

Reno, Nevada 775-220-7844

harrischarlesarmstrong@gmail.com

EDUCATION

University of Nevada, Reno

Master of Business Administration, Emphasis in Finance

2019 - 2022

University of Nevada, Reno

Bachelor of Arts in Political Science, Emphasis in Diplomacy & Law

2013 - 2016

EXPERIENCE

Estuary Capital Partners

Reno, NV

Director of Project Finance

July 2022 — Present

- Build and maintain relationships with lenders and tax equity investors.
- Oversee financial planning and analysis, audit, and investor reporting.
- Structure, evaluate, facilitate, and close project finance transactions and renewable energy acquisitions.
- Create and maintain complex project finance models including construction loans, tax equity bridge loans, back-leverage loans, and sponsor equity.
- Create and maintain complex valuation models on prospective targets for presentation to executive management.
- Review and provide input into project contracts from a financial feasibility perspective (PPAs, IAs, EPCs, and equipment supply agreements).
- Work closely with project development team to develop team to develop and assess the financial feasibility of innovative project structures.
- Negotiate term sheets and definitive financing documentation.
- Evaluate opportunities for corporate and portfolio financing.
- Oversee investor reporting and FP&A,
- Perform other duties and special projects, as assigned.

Greater Commercial Lending

Reno, NV

Loan Officer, Community Facilities

November 2021 — July 2022

- Originate ~ \$200 MM per annum of new community facilities transactions through coordination with placement agents, syndication partners, and third-party providers. Notable partnerships include Raymond James, Stroudwater Associates, PNC, and Piper Sandler.
- Lead discussions with clients over financial performance, complex entity structures, management experience, and transactions; negotiated term sheets accordingly.
- Coordinate the due diligence, transaction structuring, and negotiations on documentation with clients, lawyers, accountants, general contractors, and other advisors to ensure transactions close in timely manner.
- Train, develop, and mentor analysts and interns.

Credit Analyst/Senior Credit Analyst, Credit Administration

November 2018 – November 2021

- Assisted Relationship Officers with administrative functions related to client and stakeholder relationships from inception to completion of USDA projects.
- Analyzed audited financial statements to evaluate credit worthiness of prospective clients and corporate guarantors.
- Lead development of complex financial models used to evaluate client capital structure, repayment capacity, construction draws, and credit risk.
- Responsible for drafting credit memorandums.
- Reviewed third party reports for each transaction including appraisals, environmental reports/assessments, feasibility studies, document and cost reviews, and credit reports.

• Maintained knowledge of internal credit policy and USDA program requirements to ensure credit facilities are structured appropriately based on loan and program type.

Selected Transaction Experience

- \$150M Construction to Permanent Loan for public hospital authority in Moses Lake, WA.
- \$98M Construction to Permanent Loan for nonprofit critical access hospital in Browns Mills, NJ.
- \$80M Interim Construction Loan for nonprofit regional hospital in Zachary, LA
- \$50M Equipment Loan for university hospital system in Bessemer, AL.
- \$13M MOB Acquisition Loan for nonprofit medical center in Brookhaven, MS.
- \$8M Debt Refi for nonprofit critical access hospital in Centreville, MS.
- \$3M MOB Acquisition Loan for nonprofit medical center in Jerome, ID.

CIVIC ENGAGEMENT

•	Board Trustee, City of Reno Financial Advisory Board	March 2021 – Present
•	Board Trustee & Treasurer, Washoe CASA Foundation	July 2021 – Present
•	Career Coach – Mandela Washington Foundation	June 2021 – August 2021

CERTIFICATIONS

- Commercial Banking & Credit Analyst Certification (CBCA) Corporate Finance Institute
- Certificate in Financial Modeling Mastery Breaking Into Wall Street
- Project Finance Modeling Redcliffe Training